

State of the HMO  
Research Network  
March 2007



*"Early Adolescence"*



The HMORN Gang Enters Adolescence



*Transitioning*

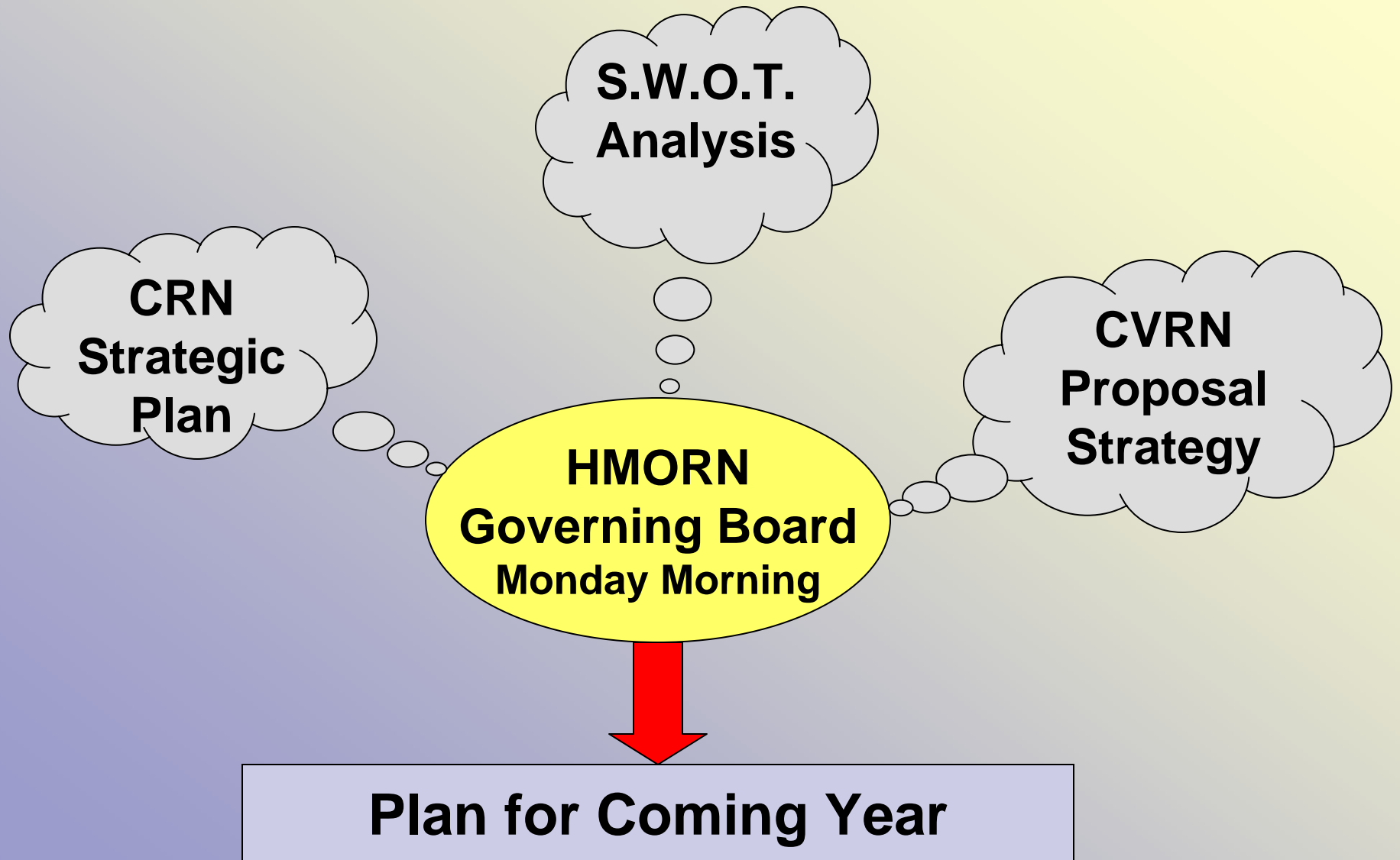
# Transitions:

- Diana Petitti → Steve Jacobson
- Dennis Tolsma → Bob Davis
- Tom Vogt → Rachel Novotny
- Paul Barrett → David Magid
- Jennifer Elston Lafata → David Nerenz

# Our Bedrock:

- **The CRN:** 50 scientific projects, 109 publications, \$40 million core funding
- **The CERT:** 43 scientific projects, 75 publications, \$20 million core funding
- **The IDSRN:** 14 scientific projects, 15 publications, \$2.8 million funding
- **The DEcIDE Network:** 3 scientific projects, 1 publication, \$1.325 million funding
- **CCSN:** infrastructure work; 1 publication, 5 multi-site manuals, \$3.5 million funding

# What Does the Governing Board Do??



# CRN Strategic Plan – Key Points

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- The CRN and the HMORN are unique national resources that create social value and should be supported and prioritized.
- This resource includes a unique body of population scientists, unique perspectives (managed care), the collaboration among scientists from 15 member centers, and unique data resources

# CRN Strategic Plan - Recommendations

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- Articulate better the inherent value of collaboration after exploring and reaching consensus among members.
- Governing Board should work toward goal of integrating collaborative activities across HMORN collaborations.
- Identify priorities for future infrastructure development.
- Focus on priority research areas and increase scientific capacity and proposal development in these areas.
- Discuss decentralization of CRN leadership structure with a view toward succession planning.
- Articulate the expectations of and for each participating CRN site.
- Work to develop our scientific talent, through training and linkage with external collaborators.



# S.W.O.T. Analysis

*(Strengths, Weaknesses, Opportunities, Threats)*

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- Commissioned by Assets Stewardship Committee
- Web-based, open-ended survey, follow-up phone conversation with all (but one) center directors
- Qualitative data summarization by Sarah Greene (CHS) and Andrea Altschuler (DOR)
- 8 Dominant Themes emerge

# Dominant Themes - S.W.O.T. Analysis

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- Opportunities for collegiality and for collaboration are key drivers for participation in HMORN
- Current funding climate is both opportunity & threat
- HMORN must enhance its visibility
- Societal good is central to members' mission & motivation
- Data issues require careful assessment & planning
- Need more infrastructure to support Network's growth
- Developing next generation of scientists, leaders is critical
- Vision must be clearly articulated & aligned across sites

# CVRN Proposal - NHLBI

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- Distributed Leadership: Alan Go, PI; David Magid and Jerry Gurwitz, Co-PI's
- 5 Years, \$7.5 Million
- Emphasis clearly on the science: 3 R01 projects; additional funds for pilot projects; prominent External Advisory Board
- Data infrastructure-building modest and embedded in projects
- 9 sites involved in 1 of the R01's
- 5 Others sites represented presently by 5% PI, no expectations for data
- Each site expected to generate at least one R01 during life of project
- Will use the VDW and add new variables to the VDW

# The CVRN Projects

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- Hypertension Recognition, Treatment and Control in Community Practice
- Community-based Control and Persistence of Warfarin Therapy and Associated Rates and Predictors of Adverse Clinical Events in Atrial Fibrillation and Venous Thromboembolism
- Implantable Cardioverter Defibrillators (ICDs) for Primary Prevention in Community Resource Utilization, and Cost

# Governing Board Agenda for 2007-08

- Support, Refine, and Expand Relevant Data Standardization Activities Across Centers, Using VDW and under guidance of the Assets Stewardship Committee
  
- Expand our visibility and outreach to potential sponsors and to the scientific community
  - New collaboratives with other institutes
  - Increased role for HMORN with the CTSA

# Governing Board Agenda for 2007-08

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## ■ Increasing Visibility, Relevance and Service of the HMORN to all HMORN researchers

- Extend SWOT analysis to all HMORN researchers
- Developing HMORN Website to facilitate communication and collaboration
- Extensive work of Admin Group to provide standardized templates for subcontracts, IRB submissions, budgeting, descriptions of centers

## ■ Strengthening, Celebrating Our Intellectual Capital

- Cross-site mentoring – within projects and HMORN-wide
- Support
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# Governing Board Agenda, 2007-08

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- What We'd Like to Do But May Not Get to:
  - Present ourselves more formally as the HMORN to our Parent Health Systems
- What We Will Not Do:
  - Formally incorporate as a 501.c.3
- Meanwhile:
  - Stay in Touch

# See You Next Year In Minneapolis!



**April 13-16, 2008**